

I N V I T A T I O N



STATE OF THE CITIES REPORT LAUNCH
RESILIENT CITIES A reflection on the first decade of a democratic
and transformed Local Government in South Africa 2001 -2011

Development facilitation functions in area-based management projects in SA cities

Case studies and panel discussion

Wednesday 20 April 2011, 10:30 – 13:30,
Turbine Hall, Newtown, Johannesburg

Many of the South African cities have developed area-based management functions and capacity. These teams are usually tasked with facilitating development at the precinct or neighbourhood scale in the geographic areas in which they work.

These development facilitation functions can be defined as ***the actions required to ensure that development objectives and outcomes are articulated and accepted by all area stakeholders, and that stakeholders accept responsibility for, and take steps to, achieve the common vision.***

These actions have been described and classified in a number of ways:

- a) The Mandela Bay Development Agency uses three facilitation categories: Plan and promote; Illustrate and facilitate; Integrate and coordinate
- b) The Cape Town Partnership uses a sporting analogy to define facilitation roles: Rowing; Steering; Cheering and Coaching
- c) Greg Clark, Joe Huxley and Debra Mountford (2010) present a typology of development agencies that describes these agencies according to their facilitation approach, which can be reduced to: driving; managing; promoting and theorising



From these classifications it is clear that a wide range of actions are required to facilitate development. Most area-based managers are frustrated by the limited facilitation role they are able to play, and the limited extent to which they can respond to local needs and partnership proposals.

The single most important reason for limited development facilitation is that this role is not adequately acknowledged, scoped or funded. For example, the Neighbourhood Development Partnership Grant is the only intergovernmental capital grant that has an operating grant portion to fund some development facilitation activities and outputs like neighbourhood level plans or development frameworks.

On Wednesday 20 April 2011, the Johannesburg Development Agency will convene a seminar associated with the launch of the State of the Cities Report 2011 to discuss this topic.

Draft programme

| Item | Speaker | Time guide | |
|------------------|--|--|-------|
| 1 | Welcome, introductions and context | Geci Karuri Sebina | 10:30 |
| 2 | Understanding development facilitation functions and the skills and resources required | | |
| 2.1 | Case study 1: Lessons from Cape Town Partnership | Bulelwa Makalima-Ngewana | |
| 2.2 | Case study 2: Lessons from Mandela Bay Development Agency | Pierre Voges | |
| <i>Tea break</i> | | 11:45 | |
| 3 | Understanding the value and impact of development facilitation | | |
| 3.1 | Case study 3: Lessons from Johannesburg Development Agency | Nkosinathi Manzana | 12:00 |
| 3.2 | Case study 4: Lessons from eThekweni Area Based Management | Collin Pillay | |
| 4 | Panel discussion | Rashid Seedat, Seana Nkhahle, Ahmedi Vawda, Herman Pienaar | |
| 5 | Summary and conclusions | Geci Karuri Sebina | 13:30 |

Please refer to the SACN's website for the programme for the rest of the State of the Cities Report launch event. www.sacities.net.



Speaker biographies



Geci Karuri Sebina is a specialist with the Neighbourhood Development Programme at the National Treasury. She has Masters Degrees in Architecture and Urban design, and Urban Planning and has previously worked at the Human Sciences Research Council and the CSIR.



Bulelwa Makalima-Ngewana is the managing director of the Cape Town Partnership. She takes care of the day-to-day operations, while also looking after the implementation of current programmes and sourcing new business. Bulelwa is a qualified town planner and an urban revivalist at heart. She has spent the last six years with the Cape Town Partnership working towards the establishment of the Cape Town Central City as an economically thriving, creative and valued public and private space in which to live, work and play.



Pierre Voges is CEO of the Mandela Bay Development Agency in Nelson Mandela Bay. MBDA is responsible for the regeneration of the Port Elizabeth CBD with a view to promoting economic and tourism development against the backdrop of urban renewal.



Nkosinathi Manzana is a civil engineer, and Chief Operating Officer at the Johannesburg Development Agency (JDA). He has been responsible for managing capital works projects valued at approximately R1 billion per year, including the construction of the dedicated bus ways and bus stations that make up the Rea Vaya BRT service in Johannesburg, and area-based developments in the inner city, Soweto, Orange Farm and Diepsloot.



Collin Pillay is a project manager with the Municipal Institute of Learning (MILE) - a programme of the eThekweni Municipality to enhance local government capacity, in South Africa and the African continent. He was a Project Manager of the EU-funded ABM Development Programme located in eThekweni Municipality (2003-2008).



Rashid Seedat is the director of the Central Strategy Unit (CSU) at the City of Johannesburg. He is at the forefront of formulating policies, developing plans and devising strategies to forge a better future for the city. He also has to think about the most effective institutional arrangements for the municipality and its entities.





Seana Nkhahle is the Director: Knowledge Management, Research and Stakeholder Relations, at the South African Local Government Association (SALGA). He has a Town and Regional Planning qualification and is Chairman of Planact a civil society organisation that makes strategic interventions in the areas of local government transformation, and community development.



Ahmedi Vawda is employed by the Presidency as the co-ordinator for outcome 8 (Sustainable human settlements and an improved quality of life) of the 12 priority outcomes identified by National Government and defined through delivery agreements with the responsible Cabinet Ministers. He has worked for various national and local government institutions in the fields of housing and urban development, including the City of Cape Town and the Ministry of Human Settlements.



Herman Pienaar is the Director of Development Planning and Facilitation at the City of Joburg. He leads a team of 20 professional town planners and support staff who develop the Regional Spatial Development Frameworks and neighbourhood level plans for the future ideal city. They also facilitate area-based coordination structures and processes to ensure that these plans are implemented.

This breakaway session is hosted by the Johannesburg Development Agency, in association with the Municipal Institute of Learning



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