

# Knowledge Management & South African Cities



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**South African**  
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## THROUGH

- Shared-learning platforms and partnerships
- Clear and effective City Development Strategies
- Enabling frameworks
- Monitoring systems

## GOAL

### THE STATE OF CITIES REPORT 2016

## OUTCOME INDICATORS

- Cities that:
- understand their developmental role
  - are enabled to play their developmental role
  - are improving and monitoring their performance

1

#### ACT WITH A BETTER UNDERSTANDING

Cities are effectively planned and managed based on coherent evidence

- credible **city development strategies**
- a national **urban development policy**
- robust and efficient system for measuring and monitoring **city performance indicators and data**
- better understanding of **rural-urban interdependencies** is reflected in policy frameworks
- production of the **fourth state of the cities report**.

2

#### TRANSFORM THE BUILT ENVIRONMENT FUNCTION

Cities have efficient and effective spatial form and functioning

- effective **spatial planning and land-use management** strategies and systems
- effective **public transport** systems enabling livelihoods and economic development
- effectively planned **human settlements** that meet developmental objectives and enhance social cohesion

3

#### DEAL DECISIVELY WITH CITIES' VULNERABILITIES

Stakeholders address key challenges affecting cities' performance

- cities' **financial performance and management** are understood and improving
- better management of **vulnerable natural resources** (esp. water, energy, food) are managed better
- development of **human capacity** for effective delivery and management
- Increased **socio-political stability** in cities.

4

#### IMPROVE THE IMAGE OF LOCAL GOVERNMENT

Experience and perception of city governance and delivery is improved

- city leaders able to competently **champion and communicate city knowledge**
- **leading experts and authorities** on urban development are advising and advocating for South Africa's cities

5

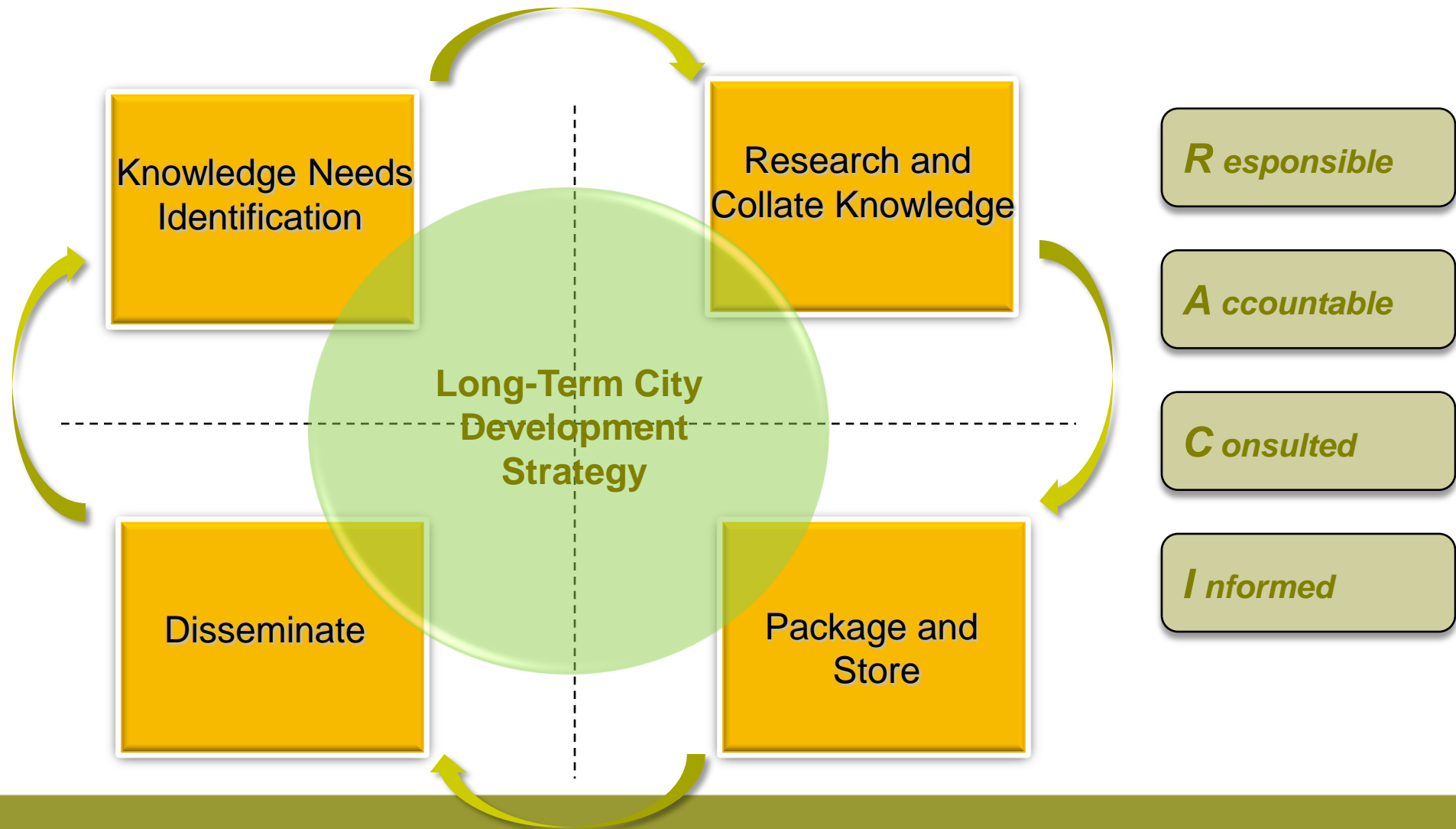
#### ENHANCE THE IMPACT OF SACN'S KNOWLEDGE PRODUCTS

SACN delivers value products to policy-makers and practitioners

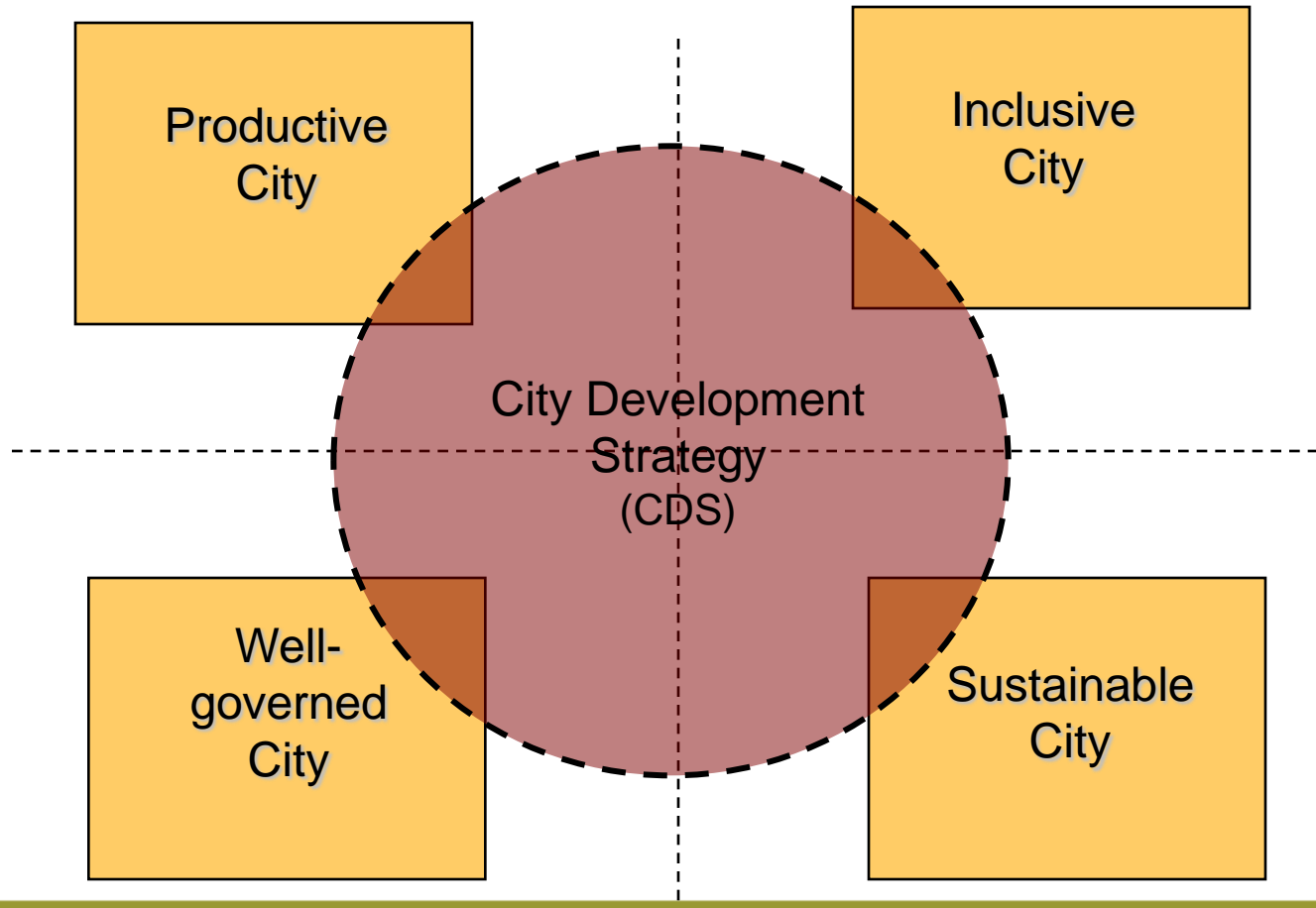
The SACN:

- has the human and financial **capacity to deliver** its programmes and plans
- has the monitoring and evaluation **capacity to report adequately**
- **is disseminating and communicating** city knowledge to key user communities

# Knowledge Management Process



# Thematic framework



# Main Activities as shared learning network

- Promote **innovation** and **strategic thinking** between cities
- Update leaders on **current and emerging trends** in urban policy and in South Africa and across the world
- Foster **cooperation** and **exchange** of **best practice**
- Make **recommendations** to member cities
- Mobilize the **capacity** of cities to support local and national government

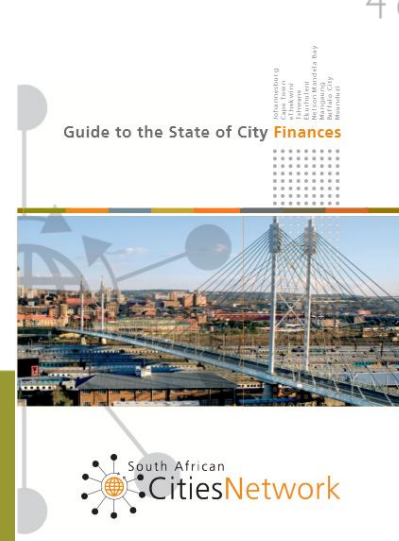
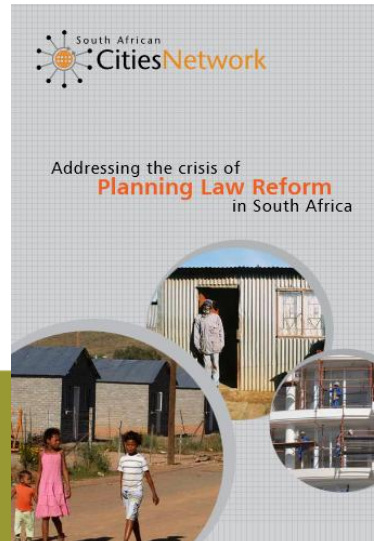
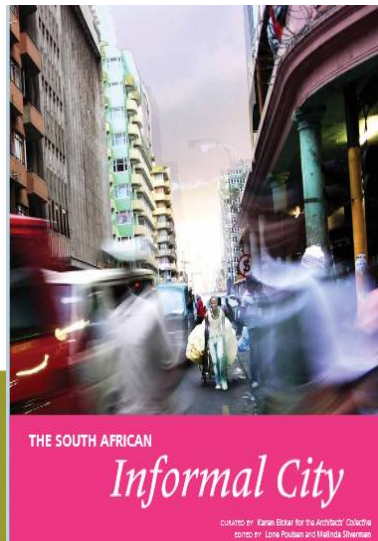
# Some of our key methods

- Research studies
- Knowledge production
- Learning events
- Reference Groups
- City support



**TOWARDS RESILIENT CITIES**  
 A reflection on the first decade of a democratic and transformed local government in South Africa 2001-2010

 local government programme 4 climate change



## KMRG

- Have regular KM **peer-learning** sessions with city Knowledge Managers to support implementation of their KM strategies
- Organise KM-related **training** for city KM practitioners and stakeholders, e.g. on case study writing and other means of developing institutional knowledge on leading urban development practice and outcomes for their cities.
- Use city KM units as a **direct communication & dissemination** point for information and knowledge products



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