

# Capacity Development for Urban Management: *Innovative Solutions for Sustainable Cities*

WBI's Urban Practice:  
Current Work  
Program and  
Perspectives Going  
Forward



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# WBI Strategy

*“Connecting globally—Enabling locally”*

## Four “platforms”:

- ❖ Wholesaling training for greater reach—e-learning modes and delivery through regional/national partner institutions
- ❖ Global knowledge brokering and connectivity (especially South-South) among practitioners/peers
- ❖ Cultivating leadership, coalition- and consensus-building for reform adoption and implementation
- ❖ Competition and innovation mechanisms to harvest new knowledge and widen participation in development

Seven “thematic practices” (“results areas”): Urban, PPP, Climate Change, Health Systems, Growth and Competitiveness, Governance, Fragile States

# WBI Urban Strategy

- Four thematic areas of work – aligned with WB Urban/LG Strategy

Urban Planning and Land Management

Municipal Finance and Governance

Efficient and Inclusive Service Delivery

Public Safety and Resiliency

- **Modalities:**



## Structured Learning – integrated urban curriculum

- Core practitioner knowledge with focus on innovations, international and Bank experience, and “How-To” methodological tools
- Urban is first curriculum for new **WBI E-Institute** (launched July 2011)
  - Content prepared, piloted and delivered in FY12:
    - *Sustainable Urban Land Use Planning, Street Addressing and Management of Cities, Introduction to DRM, Urban Crime & Violence Prevention, Safe and Resilient Cities , Water Utility Reform*
  - Under development (pilot delivery by end-CY12):
    - *Municipal Finance Tools and Methods, Upgrading Informal Settlements*
- Delivery scaled up through various modes:
  - e-Institute (2x / year deliveries)
  - Regional and national training partners (wholesaling) to customize and translate
  - Training cohorts of counterparts for Bank projects (and Bank staff) – e.g. Water Utility Reform course in Nigeria
- “Blended” methods:
  - Facilitated delivery (with expert tutors)
  - Follow-up e-course with community of practice interchange
  - Combine with Face to Face learning

## Practitioner Knowledge Exchange – Connectivity

- Work with associations of cities: Philippine League of Cities; South East Europe national and regional local government networks; South Africa SALGA and SACN
- Other practitioner networks: e.g., China Urban Planning Society; PEARL (Peer Exchange and Reflective Learning network) in India; India-Brazil-South Africa (IBSA) Human Settlements Group; Africa Assoc of Planning Schools
- National urban coalitions for urban advocacy and multi-stakeholder dialogue: Philippines Urban Consortium (PUC), Development Bank of Southern Africa
- City to city dialogues and knowledge exchange partnerships: KE program with Japan on managing mega disasters; State of Cities Reports (sharing experience from S. Africa, Botswana, Ethiopia, Ghana, Uganda)
- GDLN exchanges among peers, e.g. on crime and violence prevention (Central America, Brazil, South Africa, Kenya)
- Sponsor communities of practice and web exchanges – e.g.: [www.inclusive-cities.info](http://www.inclusive-cities.info)



## Regional / Country Engagement (Africa): “Hands on” capacity building in direct partnership with Operations

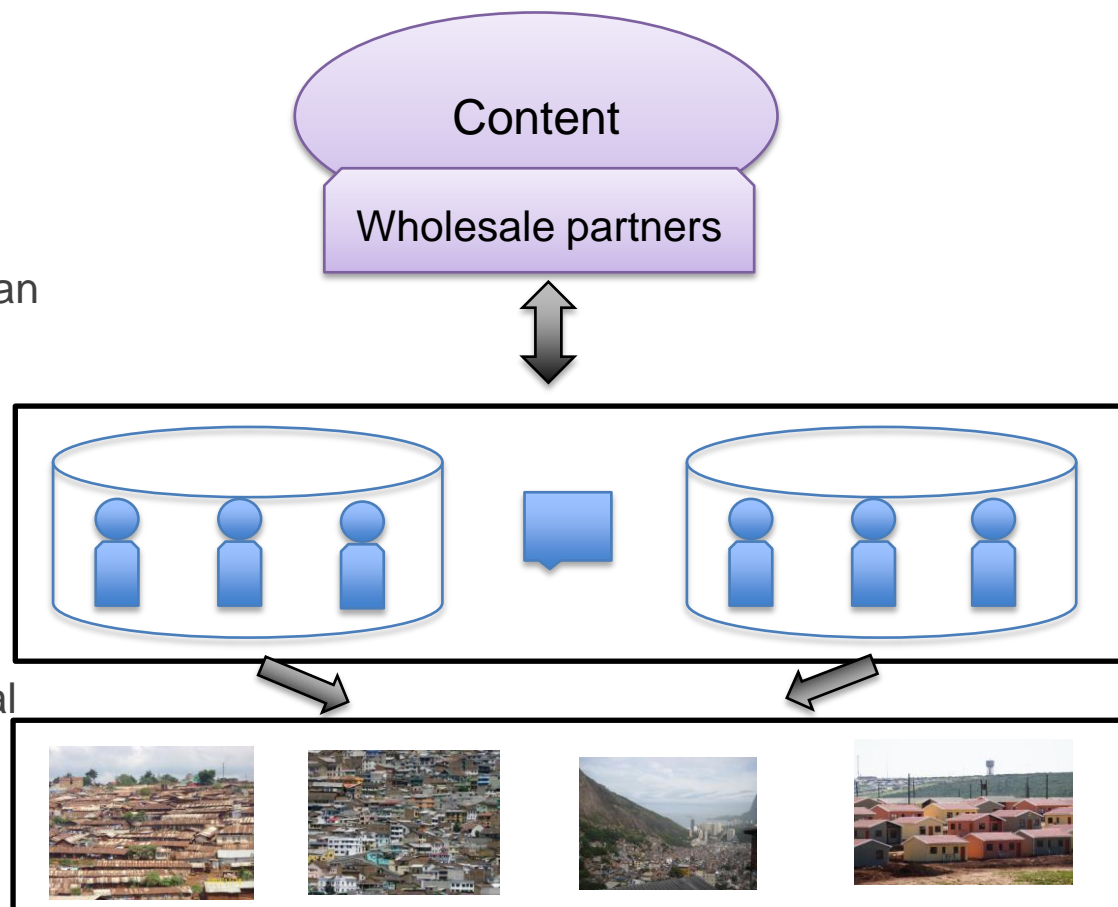
**South Africa** – building on past WBI support (with Cities Alliance) for formulation of National Upgrading Support Program (NUSP), now following up with design of national “human settlements professionalization program” and potential support to the Cities Support Program.

**Tanzania** – beginning partnership with Ardhi and Virtual Learning U at UDS, towards a new Africa regional urban capacity-building program to wholesale the urban e-Institute curriculum in Eastern Africa, with links to STHS project and urban operations. Could gradually expand through professionalization networks, e.g. AAPS.

**Mozambique** - starting work with national educational institution (Eduardo Mondlane U) and Maputo Municipality on customization of slum upgrading course, for delivery in support of planned upgrading program and WB operation

# How WBI assistance comes together (e.g. Inclusive Cities program - India)

- E-learning content created and customized (upgrading informal settlements)
- E-learning course to be delivered strategically (e.g. for officials of Ministry of Housing and Urban Poverty Alleviation, states, and urban local bodies)
- K-Exchanges among cities through networks and intern bodies (e.g. IBSA) covering slum upgrading & urban management
- TA to new urban institutes on business planning, and international knowledge exchanges
- Learning applied in implementing national slum upgrading program supported by Bank projects





## Courses (e-Institute delivery)

**Weblink:** <http://einstitute.worldbank.org/ei/CourseCalendarCurrent>

Urban Development		Course Dates		Climate Change		Course Dates	
Sustainable Urban Land Use Planning		Feb 6 - Mar 26, 2013 Oct 2 - Nov 19, 2013		Carbon Monitoring in CDM Afforestation/Reforestation Projects		Mar 4 - 15, 2013	
Introduction to Disaster Risk Management		Feb 25 - Mar 22, 2013		Economics of Climate-Resilient Development		Feb 4 - Mar 5, 2013	
Urban Crime and Violence Prevention		Mar 5 - Jun 4, 2013		Water Footprint - Concept and Application		Mar 11 - 22, 2013	
Designing and Implementing Successful Water Supply and Sanitation Utility Reform		Mar 18 - May 13, 2013		Low Carbon Development - Planning & Modelling		Mar 11 - Apr 5, 2013	
Street Addressing and Management of Cities		Apr 16 - May 27, 2013		Energy Sector Strategies to Support Green Growth		May 1 - 31, 2013	
Municipal Finances - A Learning Program for Local Governments		Apr 29 - Jun 21, 2013		Climate-Smart Agriculture through Sustainable Landwater Management		May 1 - 30, 2013	
Safe and Resilient Cities		Apr 22 - May 22, 2013		CDM Programme of Activities: Challenges and Opportunities		May 13 - 24, 2013	
Governance		Course Dates		Developing and Monitoring Agriculture Carbon Projects		Jun 10 - 28, 2013	
Parliaments and the Budget		Feb 25 - April 12, 2013		Policies for Low Emissions Development: From Strategy Design to Implementation		Jun 10 - 30, 2013	
Gender Equality and Development		Mar 11 - 31, 2013		The Clean Development Mechanism and Joint Implementation: Navigating the Kyoto Project- Based Mechanisms		Apr 1 - 26, 2013	
People, Politics, and Change		Apr 8 - May 6, 2013		Saving Energy Through Energy Savings Performance Contract		May 6 - 24, 2013	
Parliaments and Anticorruption		Apr 29 - Jun 7, 2013		Cities and Climate Change Leadership		May 6 - 24, 2013	
Public Expenditure Management in Fragile and Conflict-affected States		May 1 - 30, 2013					
Fiscal Transparency		May 6 - 31, 2013					
Introduction to Social Accountability		May 10 - 30, 2013					



## Web Presence

### Collaboration sites:

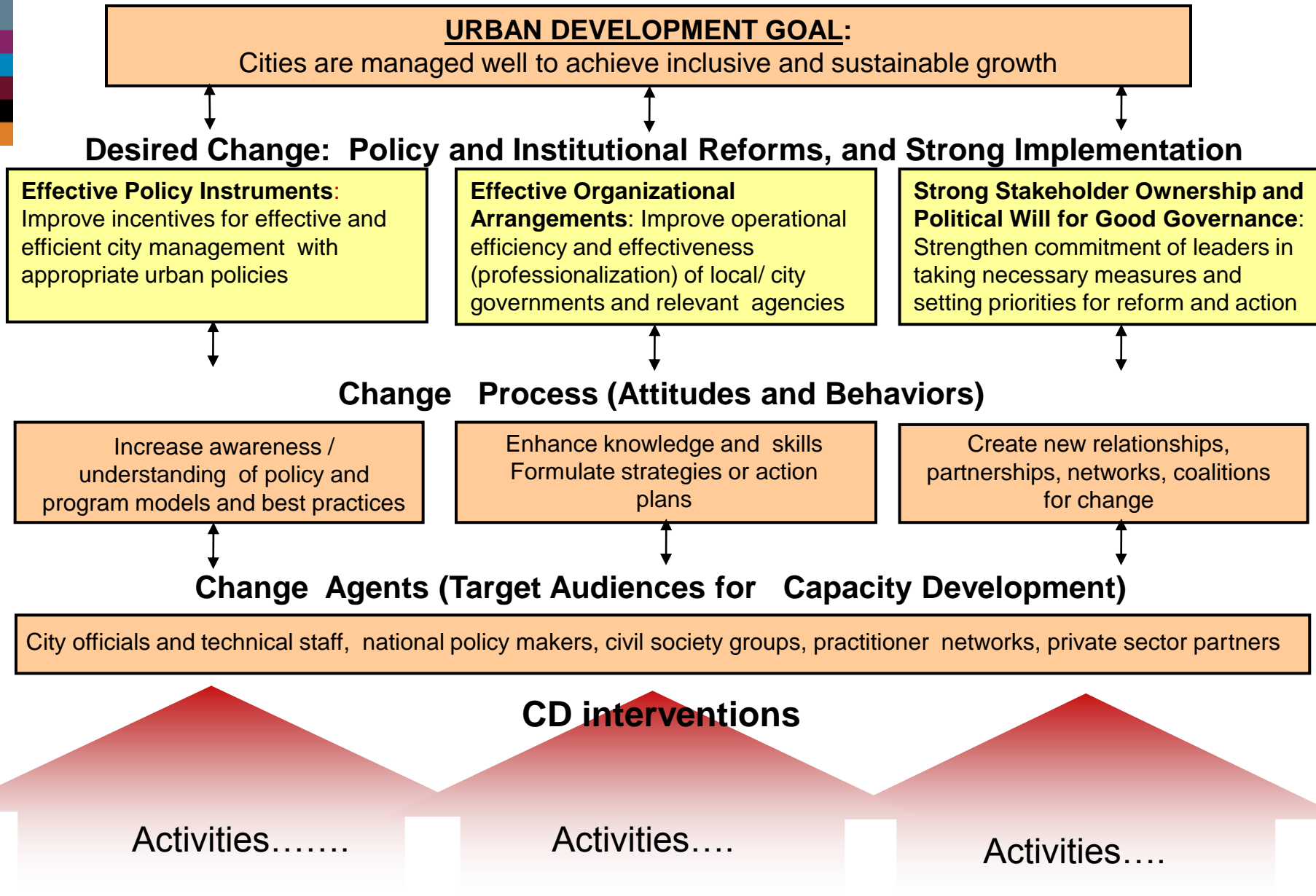
- Inclusive Cities (<http://inclusivecities.ning.com/>)
- Urban Crime and Violence (<http://www.prevent-crime.info/>)
- India Urban Portal (<http://www.indiaurbanportal.in/>)
- Philippine Urban Consortium (<http://philurban.ning.com/>)

### Other useful sites:

- WBI Urban's official page  
(<http://wbi.worldbank.org/wbi/topic/urban-development>)
- e-Institute (<http://einstitution.worldbank.org>)



# WBI Capacity Development Results Framework (CDRF)





# Thank you!

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